

IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

SHEET METAL WORKERS LOCAL NO. 33 :  
CLEVELAND DISTRICT PENSION PLAN, On :  
Behalf of Itself and All Others :  
Similarly Situated, :

Plaintiff, :

v

: Civil Action  
: No. 9999-CB

URS CORPORATION, JANA PARTNERS LLC, :  
BANK OF AMERICA CORPORATION, MERRILL, :  
LYNCH, PIERCE, FENNER & SMITH, INC., :  
DIANE C. CREEL, MICKEY P. FORET, :  
WILLIAM H. FRIST, M.D., LYDIA H. :  
KENNARD, MARTIN M. KOFFEL, TIMOTHY R. :  
McLEVISH, JOSEPH W. RALSTON, JOHN D. :  
ROACH, WILLIAM H. SCHUMANN, III, DAVID :  
N. SIEGEL, DOUGLAS W. STOTLAR, V. PAUL :  
UNRUH, AECOM TECHNOLOGY CORPORATION, :  
ACM MOUNTAIN I, LLC, and ACM MOUNTAIN :  
II, LLC, :

Defendants. :

- - -  
Chancery Courtroom No. 12A  
New Castle County Courthouse  
500 North King Street  
Wilmington, Delaware  
Thursday, August 28, 2014  
11:05 a.m.  
- - -

BEFORE: HON. ANDRE G. BOUCHARD, Chancellor.

- - -  
ORAL ARGUMENT ON PLAINTIFF'S MOTION TO EXPEDITE and  
RULINGS OF THE COURT

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CHANCERY COURT REPORTERS  
New Castle County Courthouse  
500 North King Street - Suite 11400  
Wilmington, Delaware 19801  
(302) 255-0523

## 1 APPEARANCES:

2 CRAIG J. SPRINGER, ESQ.  
Andrews & Springer, LLC

3 -and-

4 JUDITH S. SCOLNICK, ESQ.  
of the New York Bar  
Scott & Scott, Attorneys at Law, LLP  
5 for Plaintiff

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9 ANDREW J.H. CHEUNG, ESQ.  
of the New York Bar  
Wachtell, Lipton, Rosen & Katz LLP  
10 for Defendants URS Corporation, Diane C. Creel,  
Mickey P. Forat, William H. Frist, M.D., Lydia  
11 H. Kennard, Martin M. Koffel, Timothy R.  
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12 William H. Schumann, III, David N. Siegel,  
Douglas W. Stotlar, and V. Paul Unruh

13 RAYMOND J. DiCAMILLO, ESQ.  
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15 ACM Mountain I, LLC, and ACM Mountain II, LLC

16 JOHN M. SEAMAN, ESQ.  
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17 -and-

18 LAWRENCE PORTNOY, ESQ.  
of the New York Bar  
Davis Polk & Wardwell LLP  
19 for Defendants Bank of America Corporation and  
Merrill, Lynch, Pierce, Fenner & Smith, Inc.

20 DAVID J. TEKLITS, ESQ.  
21 BRENDAN W. SULLIVAN, ESQ.  
Morris, Nichols, Arsht & Tunnell LLP  
22 for Defendant JANA Partners LLC

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1 THE COURT: Good morning, Counsel.

2 ALL COUNSEL: Good morning, Your  
3 Honor.

4 MR. SPRINGER: Good morning, Your  
5 Honor. Craig Springer of Andrews & Springer. I think  
6 it might be helpful to the Court that we maybe start  
7 off with some introductions.

8 THE COURT: Sure.

9 MR. SPRINGER: Prosecuting the case  
10 with us from Scott & Scott we have Judy Scolnick, from  
11 the Scott & Scott law firm.

12 THE COURT: Okay.

13 MR. SPRINGER: I'll briefly cede the  
14 podium to defense. They have a little more  
15 introductions than we are.

16 THE COURT: Are you arguing today,  
17 Mr. Springer?

18 MR. SPRINGER: I am, Your Honor.

19 THE COURT: Good morning, Mr. Moritz.

20 MR. MORITZ: Good morning, Your Honor.  
21 Garrett Moritz from Seitz Ross on behalf of the URS  
22 defendants. I'm joined by my colleagues C.J. Seitz --

23 THE COURT: Good morning.

24 MR. MORITZ: -- and Nick Mozal.

1 THE COURT: Good morning as well.

2 MR. MORITZ: And also, from Wachtell  
3 Lipton, Andrew Cheung.

4 THE COURT: Welcome.

5 Good morning, Mr. Seaman. How are you  
6 today?

7 MR. SEAMAN: Very nice to be here,  
8 Your Honor. Good morning. John Seaman, Abrams &  
9 Bayliss. We represent Bank of America Merrill Lynch.  
10 We're new to the party. I'm here with my colleague  
11 Larry Portnoy from Davis Polk.

12 MR. PORTNOY: Good morning, Your  
13 Honor.

14 THE COURT: Good morning.

15 Mr. DiCamillo, I know you. Is there  
16 anybody you're introducing, or you're good?

17 MR. DiCAMILLO: I have nobody. Well,  
18 Mr. Teklits.

19 MR. TEKLITS: Good morning, Your  
20 Honor.

21 THE COURT: No need to introduce  
22 Mr. Teklits. All right. Very good.

23 Mr. Springer, your motion.

24 MR. SPRINGER: Yes, Your Honor.

1 Before I begin, there is a minor housekeeping issue  
2 with regard to consolidation of the cases. I'm happy  
3 to address it now. It might be more helpful that we  
4 address it --

5 THE COURT: What would we be  
6 consolidating?

7 MR. SPRINGER: Well, if Your Honor  
8 wants to entertain it now, as you know, there is a  
9 separate group of plaintiffs that had moved for a  
10 motion to expedite before in this case.

11 THE COURT: I'm well aware of that.

12 MR. SPRINGER: And now we're at the  
13 point where they had submitted a letter to the Court  
14 informing Your Honor that they do not oppose our  
15 prosecution. They're not going to impede on our  
16 prosecution of the case, but that they were going to  
17 proceed on a mootness claim with respect to the  
18 anti-waiver provisions.

19 We reached out to -- and I'm just  
20 going to group them all together, because -- the  
21 Labaton Sucharow firm was leading that charge, and  
22 bases on representations from them, they were going to  
23 not stipulate to consolidation until defendants  
24 included or filed an amended registration statement

1 with some language acknowledging the mootness. To my  
2 knowledge that is still the case. We -- my partner,  
3 Peter Andrews, spoke with defense counsel. I'm not  
4 really sure where to proceed from there.

5 THE COURT: Let me ask you, are you  
6 aware that they filed last night or this morning a  
7 motion for voluntary dismissal of those six cases?

8 MR. SPRINGER: I am not, Your Honor.

9 THE COURT: I don't think you need to  
10 worry about those cases, because I'm going to enter  
11 that order. It reserves on a fee issue, and I think  
12 you're standing alone.

13 MR. SPRINGER: Okay.

14 Your Honor, we're here this morning on  
15 a motion to expedite. And it's really a type of case  
16 that we're going to start seeing more and more here in  
17 Delaware, and it's a case that we're seeing more and  
18 more in the capital markets. And that is a case  
19 that's being driven by an event-driven arbitrage  
20 activist investor that is using leverage to create a  
21 quick profit spread, taking that profit at the expense  
22 of abandoning other long-term alternatives that would  
23 create more value for shareholders.

24 Now, Your Honor, the standard by which

1 you're going to be ruling on our motion to dismiss,  
2 we're fully aware, is the colorable claim analysis.  
3 And as mentioned in our brief -- and as well as page  
4 13 of defendants' opposition -- they admit that it's a  
5 low standard. But given our amended complaint and  
6 given our motion to expedite, we believe that we've  
7 satisfied that standard here today, Your Honor. And,  
8 really, we're here today to determine that there's  
9 material information here, Your Honor, that  
10 shareholders need to cast an informed vote on this  
11 deal.

12 THE COURT: So do you view the  
13 strength of your complaint to be based on the  
14 disclosure issues?

15 MR. SPRINGER: Well, there's really a  
16 two-pronged approach to that, Your Honor. Right now  
17 we're at the motion to expedite stage. So right now  
18 we're concerned about, really, three categories of  
19 information that pertain to disclosure. And then we  
20 have an underlying Revlon claim that will be addressed  
21 and litigated at another time.

22 THE COURT: Right. I'm just asking  
23 you, given what you had just said, whether you're  
24 reviewing the strength of your complaint to be the

1 disclosure claims or the Revlon claims or --

2 MR. SPRINGER: I would argue that  
3 both, Your Honor.

4 THE COURT: Okay.

5 MR. SPRINGER: And we're going to get  
6 into that today. Now, Your Honor, by way of a quick  
7 procedural summary, as Your Honor knows, on August 5  
8 you denied a motion to expedite without prejudice.  
9 And I say a motion to expedite because my firm, as  
10 well as the Scott & Scott firm -- that was filed  
11 before we came into the case, and I was not at the  
12 argument at that particular motion.

13 THE COURT: Didn't somebody, though,  
14 representing this case participate in the phone call?

15 MR. SPRINGER: We were on the phone  
16 call on the ruling, but we did not participate in the  
17 argument, which was on the 1st.

18 THE COURT: All right. Did you join  
19 that motion?

20 MR. SPRINGER: And now, based on my  
21 review of --

22 THE COURT: Excuse me, Mr. Springer.  
23 Did you join that motion?

24 MR. SPRINGER: We did not join that

1 motion, Your Honor.

2 THE COURT: Okay. Thank you.

3 MR. SPRINGER: And based on my review  
4 of the transcript from the argument on August 1, the  
5 primary argument in that case was really the  
6 anti-waiver provisions. We're here today on a  
7 completely different set of issues.

8 Now, Your Honor, we reviewed Your  
9 Honor's ruling, we were there on the phone when Your  
10 Honor made its ruling on the motion to expedite, and  
11 we took your ruling very seriously, Your Honor.  
12 Around that time defendants filed a 375-page  
13 registration statement. My firm, along with the Scott  
14 & Scott firm, reviewed that registration statement.  
15 We thoroughly analyzed and reviewed it. And on the  
16 21st of August, Your Honor, we filed a 79-page  
17 complaint. Filed concurrently with that amended  
18 complaint we filed a motion to expedite, which brings  
19 us here today.

20 Now, Your Honor, with respect to our  
21 motion to expedite, we'd like to think that we didn't  
22 take a shotgun approach to what we're seeking  
23 discovery on. Our motion to expedite really sets  
24 forth three groups or three categories of information

1 that we're seeking discovery on, Your Honor. The  
2 first group is JANA's incentives or motives in the URS  
3 sale.

4 THE COURT: Do you allege that URS or  
5 its board actually knew what those purported motives  
6 were?

7 MR. SPRINGER: Well, we allege, Your  
8 Honor, that -- my answer, I guess, my direct answer to  
9 that question is we don't -- we don't know. And I say  
10 that, Your Honor, because --

11 THE COURT: That would mean you don't  
12 allege that they did know. If you don't know, you  
13 don't allege that they did know; right?

14 MR. SPRINGER: Well, Your Honor, it's  
15 the pink elephant in the room that we think they can't  
16 avoid addressing in terms of -- "they," I mean the  
17 board. JANA was an aggressive arbitrage event-driven  
18 hedge fund that came in and really threatened the  
19 board to initiate a proxy fight. And this is -- this  
20 is a very successful business model that JANA partakes  
21 in. They come in, they acquire a block of shares  
22 around the -- right around the 10 percent threshold --  
23 sometimes it's more, sometimes it's less -- and then  
24 they use that ownership to commence an activist

1 campaign to trigger an event, a corporate event. And  
2 that event creates an artificial spread, and they then  
3 take advantage of that spread, completely ignorant to  
4 any other possible alternatives that could maximize --  
5 further maximize value for shareholders.

6 Now, Your Honor, what are those  
7 corporate events? Replacing management, replacing a  
8 director, a group of directors, forcing a sale or a  
9 divestiture of assets. It's a number of different  
10 things. But whenever they do this, Your Honor, they  
11 don't do this nicely. They come in and they say,  
12 well, if you don't do this, we're going to initiate a  
13 proxy fight. And that threat, Your Honor, creates a  
14 lot of conflict.

15 THE COURT: Let me ask this question,  
16 if I could.

17 MR. SPRINGER: Sure.

18 THE COURT: You're on your first  
19 disclosure claim, as I understand it.

20 MR. SPRINGER: Yeah.

21 THE COURT: Tell me the case, or the  
22 legal authority that requires a board to disclose  
23 information that it doesn't possess.

24 MR. SPRINGER: Well, Your Honor, we

1 don't know if the board possesses that --

2 THE COURT: I'm not asking you a  
3 factual question. I'm asking you for legal authority  
4 on an assumption.

5 MR. SPRINGER: Well, Your Honor, if  
6 it's assumed that the board doesn't have the  
7 information -- you have four directors that were  
8 appointed by -- by JANA. And so if the board doesn't  
9 have it, JANA would have that information. It's why  
10 they're a defendant in the case.

11 THE COURT: Okay. So what obligation  
12 does the board have to make inquiry of a minority  
13 stockholder concerning its motivations for Delaware  
14 law purposes to make a disclosure in connection with  
15 the proposed merger?

16 MR. SPRINGER: Your Honor, I'm not  
17 aware of any current authority that says you have to,  
18 and I'm not aware of any authority that says you don't  
19 have to. Because this is a pretty unique situation.  
20 I understand Chief Justice Strine's article is not  
21 binding authority on this Court, but it's pretty  
22 instructive and descriptive in terms of the conflict  
23 that's created here and the need for certain types of  
24 information, especially when it comes with respect to

1 this category.

2 THE COURT: Do you agree or disagree  
3 with the defendants' point that what the Chief Justice  
4 was advocating there was more robust disclosure as a  
5 federal matter in the 13D context?

6 MR. SPRINGER: I completely disagree,  
7 Your Honor. If you read the overall gist of the  
8 article, it's not for more disclosure of -- under  
9 federal securities laws. There are different points  
10 in that essay and article where he advocates for that  
11 position, but the overall view and premise of that  
12 article is for identifying this -- this same exact  
13 conflict that we have here and then advocating for  
14 more disclosure in general as a result --

15 THE COURT: As a matter of Delaware  
16 law?

17 MR. SPRINGER: Not necessarily under  
18 Delaware law, Your Honor. I think it's a little bit  
19 more broader than that.

20 THE COURT: Okay.

21 MR. SPRINGER: And it's because of  
22 this conflict that we believe shareholders are  
23 entitled to know certain types of information.

24 Now, with respect to this category,

1 Your Honor, information regarding JANA's investment  
2 positions, URS to AECOM, JANA's election, whether we  
3 know -- are they going to take the mix or are they  
4 going to elect one or the other, discussions regarding  
5 JANA's maintaining of its investment in the company.  
6 Family Dollar, which is in front of Your Honor  
7 currently, Carl Icahn in that particular case,  
8 certainly after the deal was announced, dumped 3  
9 percent of the stock.

10 We don't know what JANA is going to do  
11 here, but we believe shareholders are entitled to  
12 know, if JANA is just going to come in and dump a  
13 portion or all of its stock shortly after the merger  
14 is announced, where is the -- where is the value in  
15 that for shareholders when we have -- in our complaint  
16 we go through several analysts had predicted and had  
17 stated that in 2013, and leading up to the  
18 announcement of the deal in 2014, that this deal --  
19 I'm sorry, this company was worth in excess of \$70 a  
20 share, if you decided to spin it off. And Bank of  
21 America, two days before the deal was announced,  
22 really more or less adopted these analyst positions  
23 when they said that a sale of the company, the entire  
24 company, was unlikely, and that the sale of -- or I

1 should say a spinoff sale was more likely.

2           Now, Your Honor, I think with respect  
3 to this category of information with respect to JANA,  
4 we need to keep in mind -- I know you said, you know,  
5 a minority investor. We need to keep in mind here  
6 that this isn't just an ordinary minority investor. I  
7 believe defendants, on page 2 of their opposition,  
8 Your Honor, they -- it's an interesting use of  
9 adjectives. They describe JANA as a "substantial  
10 minority investor." Well, Your Honor, if that's the  
11 case, then I'm very interested to see what the  
12 rationale was for relinquishing -- the board  
13 relinquishing so much control to this substantial  
14 minority investor. And I'll go through what they did.  
15 They gave them 33 -- for an investor that has less  
16 than a 10 percent stake in the company, they gave them  
17 a 33 percent say on the overall board, they gave them  
18 a 50 percent voting interest on the valuation  
19 committee, gave them a 50 percent interest in the CEO  
20 succession committee. They gave them the right to  
21 pick the financial advisor for the company. They  
22 ousted the CEO and --

23           THE COURT: Well, go back.

24           MR. SPRINGER: Sure.

1 THE COURT: The right to pick the  
2 financial advisor for the company?

3 MR. SPRINGER: Yes.

4 THE COURT: Tell me the provision that  
5 says that. Are you referring to --

6 MR. SPRINGER: The cooperation  
7 agreement, Your Honor.

8 THE COURT: Right. Doesn't that refer  
9 for valuation creation committee, though?

10 MR. SPRINGER: Well, Your Honor, the  
11 cooperation agreement says that it's really a joint,  
12 really, consent or agreement.

13 THE COURT: Okay. That's the  
14 provision that says -- I'm paraphrasing -- try to use  
15 Bank of America Merrill Lynch, but if you can't, find  
16 somebody else; right?

17 MR. SPRINGER: But there is -- I  
18 believe so, Your Honor. I don't have that, but there  
19 is a provision that's -- yes. I believe so. It is  
20 that provision. And then it goes on to say, or  
21 financial advisor -- and I'm paraphrasing, I'm sure  
22 defendants will correct me -- but they go on to say a  
23 financial advisor that is -- I don't think they used  
24 the words "to the liking," or I think some words -- or

1 to the consent of JANA and the board.

2 THE COURT: Right. And factually,  
3 they ended up using Citigroup and --

4 MR. SPRINGER: Correct.

5 THE COURT: -- actually, let me ask  
6 you a question. So I know there are two financial  
7 advisors on the scene, Citigroup and DBO. What is the  
8 record, in terms of were both financial advisors  
9 representing the company? Was one the committee's  
10 financial advisor? Could you just tell me what the  
11 facts are there.

12 MR. SPRINGER: Your Honor, I believe  
13 both advisors advised the board itself.

14 THE COURT: Okay.

15 MR. SPRINGER: Both -- both advisors  
16 were hired by the company. But like Your Honor  
17 pointed out, and like the cooperation agreement  
18 states, DBO Partners was an advisor that had been --  
19 had a previous relationship with the company. I'm not  
20 so much aware of Citigroup's relationship with the  
21 company, but both were hired to provide --

22 THE COURT: All right.

23 MR. SPRINGER: -- a fairness opinion,  
24 financial analysis on the company.

1                   THE COURT: Mr. Springer, just so I  
2 can like keep your points structured in my mind, I  
3 think you've been going down the road of your first  
4 disclosure argument.

5                   MR. SPRINGER: Right.

6                   THE COURT: Maybe you can move to your  
7 second. I think you have two more. So maybe you can  
8 move to your second and third.

9                   MR. SPRINGER: Absolutely, Your Honor.  
10 The second point that we're looking at in terms of  
11 disclosure, Your Honor, is JANA's relationship with  
12 Bank of America. Now, I'll start with the general  
13 premise that I agree that typically in these cases the  
14 financial advisor of the acquiring company, that  
15 information's usually not fair game. But in this  
16 situation, Your Honor, we have a very --

17                   THE COURT: JANA is not the acquiring  
18 company.

19                   MR. SPRINGER: Bank of America --  
20 AECOM. They were the financial advisor to AECOM.

21                   THE COURT: Right. Understood. But  
22 what you're arguing here is there should be  
23 disclosure --

24                   MR. SPRINGER: Right.

1           THE COURT:  -- concerning the  
2 relationship between JANA and, right, the acquirer's  
3 financial advisor.  Is there any authority where  
4 that's ever been required before?

5           MR. SPRINGER:  I have not seen any,  
6 Your Honor.  But again, as Your Honor knows, the  
7 motion to expedite hearings, they're very fact-driven  
8 and very fact-intensive.  Each case is different.  
9 Each case has its own set of facts.  And given the  
10 allegations here, Your Honor, we have Bank of America  
11 Merrill Lynch, where Barry Rosenstein, the founder of  
12 JANA, started his career.  And we see that in the  
13 registration statement, on February 13, Bank of  
14 America and AECOM had some discussions about retention  
15 because AECOM had informed Bank of America that was  
16 interested in acquiring URS.

17           THE COURT:  Right.  So I have two  
18 questions.

19           MR. SPRINGER:  Sure.

20           THE COURT:  One, again, back to the  
21 question I asked you earlier in this context.  Let me  
22 spit out the two questions and you can take them on.

23           MR. SPRINGER:  Sure.

24           THE COURT:  Question one is, again,

1 what do you plead factually as to whether or not URS  
2 or its board had any knowledge concerning the  
3 JANA/Bank of America relationship? Just factually  
4 what do you plead on that score? Go ahead and take  
5 that one first.

6 MR. SPRINGER: Sure. Your Honor, in  
7 terms of the facts as I understand your question to  
8 be, the facts as to what the board knew as to what  
9 JANA's relationship was going to be or what their  
10 motive was going to be, we plead, I think, a couple of  
11 different allegations to answer that question. The  
12 first is JANA approached the board, and they  
13 approached the board not -- in a manner that involved  
14 threatening a proxy fight. And we know that a month  
15 or so later they entered into a cooperation agreement  
16 because they didn't -- they didn't want to object to  
17 the demands of JANA.

18 I'm not necessarily sure, Your Honor,  
19 the exact point of your question. They knew that JANA  
20 was coming in and forcing its way in in terms of,  
21 well, if you don't sell the company we're going to  
22 issue a proxy fight. I'm not necessarily sure I  
23 understand fully, I guess, Your Honor's question.

24 THE COURT: Well, I mean, we're

1 getting back to the point before that let's assume for  
2 this question the general contours of Delaware  
3 disclosure law would be that you only disclose  
4 material information in your possession. So you have  
5 to meet the predicate. What can you demonstrate to  
6 me? You have pled factually that the board or URS,  
7 the entity, was aware of this past -- what factually  
8 were they aware of concerning this past relationship?

9 MR. SPRINGER: Okay. Your Honor, I  
10 think with respect to that, you have four directors  
11 that were appointed by JANA.

12 THE COURT: I got that point. We went  
13 down that road already in terms of making inquiry of  
14 them.

15 MR. SPRINGER: Okay.

16 THE COURT: But just what do you plead  
17 factually that they knew about that past relationship,  
18 if anything?

19 MR. SPRINGER: When -- we -- past  
20 relationship in terms of Bank of America's past  
21 relationship?

22 THE COURT: Bank of America and JANA.

23 MR. SPRINGER: Your Honor, I don't  
24 think -- I don't believe we've pled facts that the

1 board, including the direct -- the JANA directors,  
2 knew of Bank of America's prior relationship with  
3 JANA.

4 THE COURT: All right. I appreciate  
5 the candor.

6 MR. SPRINGER: Sure.

7 THE COURT: So let's put that issue to  
8 the side for a second. How would it be material, in  
9 any event, what the relationship was between JANA and  
10 a financial advisor, some past relationship between  
11 JANA and Bank of America, who ends up being the  
12 financial advisor for AECOM? How would that be  
13 material to stockholders of URS?

14 MR. SPRINGER: It's material to  
15 stockholders of URS, Your Honor, because on February  
16 13th, we -- as I pointed out, AECOM and Bank of  
17 America, they had informed Bank of America that they  
18 were interested in acquiring URS. And then we see a  
19 month later Bank of America showing up as the  
20 preferred advisor on the cooperation agreement.  
21 It's -- it's strange, Your Honor, because had they  
22 known that, would they honestly have still been on the  
23 cooperation agreement? And we know that they -- they  
24 switched sides and went to and advised AECOM, and

1 they're providing their financing. But it's -- it's a  
2 red flag, Your Honor, that all of a sudden they're  
3 having discussions with AECOM. They --

4 THE COURT: About what?

5 MR. SPRINGER: About their retention  
6 and about AECOM's interest in acquiring URS. And a  
7 month later they appear on the cooperation agreement.  
8 It's -- it's bizarre, Your Honor. And then you take  
9 that and you combine it with the fact that two days  
10 before, Bank of America admits that, you know what?  
11 All these analysts that have been saying, from 2013 up  
12 to 2014, that a sale of the entire company was  
13 unlikely and that a spin-off sale was more likely, I  
14 think raises concerns for shareholders. I think that  
15 information would be material. So, really, the  
16 information here regarding close -- the close timing  
17 between those discussions and a month later the  
18 cooperation agreement, I think gives rise to a  
19 colorable claim with respect to that narrow -- that  
20 narrow issue.

21 Your Honor, the third -- I'll move on  
22 to the third category --

23 THE COURT: Yes.

24 MR. SPRINGER: -- of information,

1 which is URS's advisors, whether they considered a  
2 sum-of-the-parts analysis. And this is what we  
3 believe to be really important here, Your Honor,  
4 because defendants, in their opposition, state, "Well,  
5 we had discussions." And that's all the registration  
6 statement says. "We had discussions."

7 THE COURT: I'm sorry. Discussions  
8 about what?

9 MR. SPRINGER: Discussions about a  
10 spinoff sale and a sum of the parts. That's -- that's  
11 all we have right now. Do discussions -- does that  
12 necessarily mean -- are those reasonable steps to  
13 maximize shareholder value? I would argue that  
14 they're not.

15 THE COURT: Just so factually I know  
16 what you're referring to, what part of the proxy  
17 statement are you talking about that reflects these  
18 discussions?

19 MR. SPRINGER: Give me a minute, Your  
20 Honor. I'm going to cite --

21 THE COURT: Well, I'll ask the  
22 question even more specifically. Is it anything other  
23 than what's disclosed on pages 67 and 97 of the proxy  
24 statement?

1 MR. SPRINGER: I believe that's the  
2 correct citation, Your Honor. 67 and 97.

3 THE COURT: So what that disclosure  
4 reflects, right, is that the value creation committee  
5 did consider, and it explains the reasons it ruled  
6 out, both the spinoff and a sale of one or more  
7 divisions; right?

8 MR. SPRINGER: It says that they  
9 discussed it, Your Honor.

10 THE COURT: But let me just follow you  
11 here for a second.

12 MR. SPRINGER: Sure.

13 THE COURT: So I gather your point is  
14 we don't know what the financial advisors did. That's  
15 referencing a discussion by the committee and  
16 presumably by the board; right?

17 MR. SPRINGER: That's correct. And we  
18 also don't know did the board ask the financial  
19 advisors to conduct a sum-of-the-parts analysis? I  
20 mean, I'm not necessarily sure that a discussion just  
21 on its face is enough information. And it's  
22 material -- let's keep in mind the backdrop to this  
23 category, Your Honor, is we had, 2013 up to 2014, we  
24 had several analysts say that this company -- some

1 said it's worth \$100. Some said it was -- a lot said  
2 it was going to be in excess of 70. If a spinoff were  
3 to occur -- and then, once again, we have Bank of  
4 America, two days before the deal was publicly  
5 announced, we have an analyst saying -- that adopts  
6 that approach.

7                   So we think that given that  
8 information, more information regarding, as Your Honor  
9 pointed out, the financial advisors and, also, what  
10 did the board or the valuation committee actually do,  
11 other than discuss it? Did they ask -- did they go  
12 out and assertively ask the financial advisors to  
13 conduct a different analysis? I mean, if you look at  
14 page 69 of the registration statement, we have Company  
15 Y that approached the CEO, and they were interested in  
16 a spinoff. Registration says it right out, that they  
17 were interested in a spinoff.

18                   The only information that we have,  
19 though, Your Honor, is that the CEO only wanted to  
20 pursue an entire sale of the company.

21                   THE COURT: I have a different  
22 question for you on this issue, Mr. Springer, which is  
23 you don't know and you don't plead, as you stand here,  
24 whether or not the financial advisor did a sum of the

1 parts analysis; right?

2 MR. SPRINGER: We don't know, Your  
3 Honor, if they did or not.

4 THE COURT: Right.

5 MR. SPRINGER: And we believe that  
6 information is material.

7 THE COURT: Let's assume they didn't.

8 MR. SPRINGER: Okay. Didn't?

9 THE COURT: Did not.

10 MR. SPRINGER: Did not. Okay.

11 THE COURT: Would you agree with me  
12 there would be no requirement to disclose analyses you  
13 didn't do?

14 MR. SPRINGER: I would, Your Honor,  
15 but in that scenario I would want to know how did they  
16 come to this determination that a spinoff was not a  
17 viable option for the company. So that --

18 THE COURT: Well, let's look at page  
19 67.

20 MR. SPRINGER: Okay.

21 THE COURT: I may have misremembered  
22 the page. I think it's 67. I mean, there's a  
23 sentence here where it says "The members of the  
24 Valuation Creation Committee determined that a

1 spin-off/sale of one or more of URS's divisions was  
2 not likely a value-enhancing option for a variety of  
3 reasons, including related tax implications, the  
4 belief that each of URS's businesses did not have a  
5 materially different valuation profile, the modest  
6 synergies ...." I mean, what more do you want?

7 MR. SPRINGER: Your Honor, how did  
8 they come to those conclusions? They had to have  
9 conducted some sort of analysis to get to those  
10 conclusions. And -- I -- had they done a sum of the  
11 parts analysis, it's going to show that the company  
12 was worth more than what they're selling it for.

13 THE COURT: And what -- what basis do  
14 you have for that assertion?

15 MR. SPRINGER: It's the allegations in  
16 the complaint --

17 THE COURT: What's the basis for that?

18 MR. SPRINGER: No; sure. The  
19 allegations in the complaint that pertain to the  
20 analyst articles that we cite in our complaint, Your  
21 Honor, as well as the Bank of America analyst report  
22 that was issued two days before -- two days before the  
23 deal was publicly announced.

24 THE COURT: Okay. Why don't we move

1 off of disclosure, because I want to give fair time to  
2 the defendants.

3 MR. SPRINGER: Sure.

4 THE COURT: Tell me any other points  
5 you want me to consider today.

6 MR. SPRINGER: Sure. I think one  
7 additional point, Your Honor. We're here on a motion  
8 to expedite here today, Your Honor, based on  
9 information that we believe is material for URS  
10 shareholders to cast an informed vote. We're not at a  
11 PI stage, we're not at a motion to dismiss stage  
12 litigating the merits of the entire Revlon claim.

13 Two quick points that I want to make  
14 with respect to the alignment of JANA's interests  
15 with -- or I should say the misalignment of JANA's  
16 interests with that of shareholders, because I think  
17 that's the lynchpin here, Your Honor. Defendants cite  
18 in their case the Morton Steakhouse case. And that's  
19 interesting, because at my prior firm I was actually  
20 staffed to work on that case. The case law that  
21 supports the Delaware proposition that a large  
22 shareholder, or even a minority shareholder's,  
23 interests are directly aligned with the remaining  
24 shareholders, that whole premise is based on a

1 majority -- almost all the cases that I'm aware of,  
2 Your Honor, are involving private equity firms. And  
3 in Morton's, in Strine's decision in Morton's, private  
4 equity firms are a much different type of an investor  
5 than an arbitrage event-driven hedge fund. I mean,  
6 they're night and day.

7           And so to my knowledge, and based on  
8 my research, Your Honor, there isn't any Delaware  
9 decision that really gives color on this type of  
10 issue. And it's going to be something, as I said in  
11 the beginning of my argument, Your Honor, you're going  
12 to see more and more of.

13           Now, defendants also cite the Mercier  
14 vs. Inter-Tel decision. But that is also a red  
15 herring, Your Honor, because in that decision, that  
16 was not a case involving an arbitrage event-driven  
17 fund that orchestrated a deal like we have here. They  
18 didn't come in and force the board to a sale. It  
19 involved a special committee that postponed a special  
20 meeting on a vote for a merger, and then you had  
21 Millennium Management, who is the investor in that  
22 case, initially object, and then come in and  
23 eventually say that the vote was okay.

24           Completely different case here, Your

1 Honor. And I'm not aware of any case that addresses  
2 the situation here today, Your Honor.

3 THE COURT: So are you saying I should  
4 assume that an event-driven hedge fund arbitrage firm  
5 doesn't want to maximize value on its stake in a  
6 company?

7 MR. SPRINGER: I think they have  
8 conflicting interests. And that --

9 THE COURT: What are those conflicting  
10 interests, and tell me the facts that are pled that  
11 show it in the complaint.

12 MR. SPRINGER: Absolutely, Your Honor.  
13 The conflicting -- let me first address the  
14 conflicting interests, and then I'll get to the  
15 allegations. The first is that the conflicting  
16 interests -- which is the precise point of Chief  
17 Justice Strine's article -- is that short-term  
18 artificial value that's created by a fund like this  
19 does not necessarily always mean maximizing value.  
20 The one -- the second sentence in that article, Your  
21 Honor, Strine talks about a separation of ownership  
22 from ownership. And that's what's developing here  
23 now, Your Honor, is that we have a separate ownership  
24 contingent: the activist funds like JANA, and then we

1 have everybody else. And it's that exact conflict  
2 that the short-term value, while abandoning, in this  
3 case, a spinoff or other alternatives, long-term  
4 alternatives, I would argue, Your Honor, does not --  
5 reasonable steps were not taken to maximize the value  
6 to shareholders.

7 Now, in terms of the allegations of  
8 the complaint, we believe we have several allegations  
9 in our complaint that talks about this exact issue.  
10 If you look at paragraph --

11 THE COURT: Give me a second.

12 MR. SPRINGER: Sure.

13 THE COURT: I just need to find it.  
14 Go ahead.

15 MR. SPRINGER: Look at paragraph 5,  
16 Your Honor. In the beginning. If we look at --

17 THE COURT: This is generalized,  
18 though. It's not specific to this company. Is there  
19 anything specific to URS? Maybe your colleague  
20 could -- go ahead.

21 MR. SPRINGER: If we look at  
22 paragraphs 44 and 45 --

23 THE COURT: All right.

24 MR. SPRINGER: -- Your Honor.

1 THE COURT: All right. I've looked at  
2 those. And so I don't prolong this, you can take a  
3 look at this with your colleague --

4 MR. SPRINGER: Sure.

5 THE COURT: -- when the defendants  
6 speak. If you want to add anything else, you can just  
7 bring it to my attention on the rebuttal.

8 MR. SPRINGER: Absolutely, Your Honor.  
9 Yeah. I'd just ask for a minute to rebut anything --

10 THE COURT: You're good now?

11 MR. SPRINGER: I am. Thank you.

12 THE COURT: Very good. Thank you.

13 Mr. Moritz.

14 MR. MORITZ: Good morning, Your Honor.

15 THE COURT: Good morning.

16 MR. MORITZ: As you alluded to earlier  
17 in the argument, when you denied the first motion to  
18 dismiss you did so without prejudice, but you also  
19 told the plaintiffs to not come back with a new motion  
20 to expedite unless they had something that was truly  
21 colorable. And the other plaintiffs in the case, the  
22 six other plaintiffs, they reviewed the preliminary  
23 proxy, they determined to file the notice of  
24 dismissal. And there's good reason why they did so.

1 This is a premium third-party transaction. Only Sheet  
2 Metal Workers is here with its own motion to expedite,  
3 and the Court should deny the motion to expedite.

4 One thing that we heard a few minutes  
5 ago is that the motion to expedite and the complaint  
6 here is really new, and that it raises issues that  
7 weren't raised in the first complaint and the motion  
8 to expedite. It's true that it wasn't a focus of the  
9 motion to expedite. That hearing ended up focusing on  
10 the anti-waiver provision. But the allegations about  
11 JANA's interests as a short-termmer is something that  
12 was raised before in the first complaint. It was  
13 briefed. It wasn't the plaintiffs' focus, but it was  
14 before the Court. And the Court, I believe, rejected  
15 the concept then that JANA, simply by being a hedge  
16 fund, is somehow a bad investor and that, therefore,  
17 there's a Revlon claim.

18 And we talked some earlier in the  
19 argument about the case law, that Delaware doesn't  
20 distinguish between good stockholders and bad  
21 stockholders. And even a hedge fund doesn't have an  
22 incentive to lose money if there's a better deal on  
23 the table. And that's the Mercier case that we cited.

24 And one thing about the arbitrage

1 incentives that they talk about in very general terms,  
2 without pointing to specifics relating to JANA, JANA  
3 here disclosed a more than 6 percent stake in URS in  
4 August, 2013. That's at page 59 of the proxy. Even  
5 the complaint says that JANA invested in URS in 2013.  
6 They've been holding this position for a long time.

7                   There are hypothetical type  
8 distractions that --

9                   THE COURT: One year now-a-days is a  
10 long time, huh?

11                   MR. MORITZ: Well, compared to the  
12 arbitrage event-driven strategy, that's a long time.  
13 Maybe for my portfolio it's not a long time.

14                   So in any event, I do think for this  
15 very-fast-trading theory --

16                   THE COURT: Right.

17                   MR. MORITZ: -- one year is, in that  
18 sense --

19                   THE COURT: The August 13 disclosure,  
20 was that of their entire 9.7 percent position?

21                   MR. MORITZ: 6.4, Your Honor.

22                   THE COURT: 6.4 at that time? Okay.

23                   MR. MORITZ: In any event, so the  
24 Court, I think, has addressed the basic concept

1 already --

2 THE COURT: Right.

3 MR. MORITZ: -- that JANA, simply by  
4 its very nature, creates a Revlon claim. I think  
5 that's not supported by Delaware law.

6 The plaintiffs tried to add a number  
7 of things to build up this Revlon theory, and they  
8 actually detract. We went through them in our brief.  
9 A number of theories that are really internally  
10 inconsistent with the complaint and the proxy that it  
11 relies on. Unless the Court has questions about  
12 those, I don't want to belabor them.

13 One thing I did want to point out,  
14 given the focus in the argument we just heard was on  
15 this notion that URS didn't sufficiently -- or, in  
16 fact, as they say, completely ignored in their brief  
17 divestiture of individual business units which  
18 plaintiffs say would have resulted in a higher unit,  
19 and they relate this to the --

20 THE COURT: What --

21 MR. MORITZ: Yes.

22 THE COURT: If I can just pop in there  
23 for a second. What can you tell me, though, about  
24 whether either of the financial advisors looked at a

1 sum-of-the-parts analysis? And just so we're clear on  
2 terminology or, for that matter, if that would not be  
3 subsumed within that term, a spinoff or a sale of a  
4 division or more than one division?

5 MR. MORITZ: Certainly, Your Honor.  
6 So neither of URS's financial advisors, CitiGroup or  
7 DBO -- and Citigroup was retained by the value  
8 creation committee --

9 THE COURT: Thanks.

10 MR. MORITZ: -- but it did give an  
11 opinion to the full board.

12 THE COURT: Okay. Was DBO just the  
13 board's?

14 MR. MORITZ: Correct.

15 THE COURT: Okay. Thanks.

16 MR. MORITZ: They did not do a  
17 sum-of-the-parts analysis.

18 THE COURT: Okay.

19 MR. MORITZ: And Delaware law doesn't  
20 require bankers to disclose analyses they didn't do.  
21 And we have the 3Com case on point for that.

22 THE COURT: Okay. Neither one did  
23 that analysis; right?

24 MR. MORITZ: Correct.

1 THE COURT: Okay. Thanks.

2 MR. MORITZ: What is disclosed in the  
3 proxy -- and it actually contradicts what's in their  
4 brief, that URS -- that they completely ignored a  
5 spinoff -- is fairly, you know, robust disclosures  
6 about consideration of the possibility of a spinoff.  
7 And you pointed to some of the sections in the proxy,  
8 and we cited some in our brief. But the board did  
9 consider divestitures. They asked their financial  
10 advisors for opinions and they had -- and they list  
11 several different considerations about tax effects,  
12 about other issues, and about a conclusion that it  
13 wasn't likely to increase value.

14 And on this, I just want to go to the  
15 analyst reports that they --

16 THE COURT: Well, before you go to the  
17 analyst, though, I want you to flesh out something you  
18 just mentioned a moment ago.

19 MR. MORITZ: Yeah.

20 THE COURT: Which is, I've clearly  
21 seen the disclosures that reference reasons not to do  
22 a spinoff or a sale of a division that were considered  
23 by the committee, and I assume by the board in turn.  
24 The last part of what you said, though, I just want to

1 be clear about. Are you suggesting, though, that the  
2 financial advisors opined on those issues? And if so,  
3 where is that in the proxy statement?

4 MR. MORITZ: What we have is that they  
5 provided some type of preliminary analysis. I don't  
6 have -- I don't believe they provide a formal opinion  
7 on it.

8 THE COURT: Okay. But is that in the  
9 proxy?

10 MR. MORITZ: The statement about there  
11 being a preliminary analysis is in the proxy.

12 THE COURT: Okay. And maybe just show  
13 me where that is, or somebody can. You don't need to  
14 do it on the spot. If somebody can find it, just tell  
15 me where it is.

16 MR. MORITZ: Terrific.

17 THE COURT: All right.

18 MR. MORITZ: So we'll get to that in a  
19 moment, hopefully.

20 THE COURT: All right.

21 MR. MORITZ: So to go to the two  
22 analyst reports --

23 THE COURT: Right.

24 MR. MORITZ: That they're putting so

1 much weight on, the Bank of America Merrill Lynch  
2 report that came out shortly before the transaction  
3 was announced, they put a lot of weight on that.  
4 That's prominently headlined in their brief, in their  
5 complaint. And they say that the analyst report from  
6 Bank of America Merrill Lynch suggests that a spinoff  
7 of URS would more likely yield greater value to  
8 stockholders. But we looked at the report instead of  
9 taking their characterization, you know, for it. And  
10 it doesn't say that. The report is attached to  
11 Exhibit 3 to Mr. Mozal's transmittal affidavit. And  
12 what it actually says is that "... when looking at  
13 particular segments of URS, we think acquisition  
14 multiples would likely be bound in the 7-8x range."  
15 And then it goes on to say at the end that the "...  
16 URS stock is trading at 7x EV/EBITDA ..." and then  
17 concludes that there was "... limited upside even if  
18 the company is able to monetize some of its assets."

19 THE COURT: If you could just tell me  
20 where you're reading from.

21 MR. MORITZ: Oh, certainly. I'm  
22 looking in Exhibit 3 to Mr. Mozal's affidavit.

23 THE COURT: Right. What page?

24 MR. MORITZ: It's titled "An outright

1 sale is an unlikely scenario, in our view." And I'm  
2 looking under the header on the first page, "Exit of  
3 parts of the business, but limited upside, in our  
4 view."

5 THE COURT: Got it. All right. I see  
6 it now. Okay.

7 MR. MORITZ: Now, in the motion to  
8 expedite brief, the plaintiff did not allude to this  
9 other analyst's report, but they brought up another  
10 analyst's report from Seeking Alpha, which they cite  
11 in their complaint at paragraph 108 as saying, well,  
12 that predicted a higher value on a sum of the parts  
13 basis.

14 But that was done on April 11, 2014.  
15 I think that's probably the reason they didn't  
16 headline it in their brief. That was a month before a  
17 major earnings miss was announced by URS on May 13,  
18 which is described on page 66 of the proxy. So that  
19 lone analyst report based on somewhat stale  
20 information, I just don't think moves the needle.

21 THE COURT: Can you give me a response  
22 on this issue of AECOM having Bank of America Merrill  
23 Lynch as its financial advisor, and then the name pops  
24 up in this cooperation agreement as the default banker

1 for the value creation committee. Tell me your  
2 response to that.

3 MR. MORITZ: Sure.

4 THE COURT: Because it is a bit odd.

5 MR. MORITZ: Sure. I think what it  
6 actually reflects, contrary to this theme of  
7 coordination, there's a lack of coordination. The  
8 very facts that are in the complaint and are in the  
9 proxy that are disclosed in the complaint say that  
10 Bank of America Merrill Lynch was the long-standing  
11 financial advisor for AECOM, that AECOM started  
12 talking to Bank of America Merrill Lynch about a  
13 potential URS transaction sometime in February, a  
14 month before the cooperation agreement. And then  
15 JANA, in the cooperation agreement, says, "Use Bank of  
16 America Merrill Lynch if you can. And otherwise we  
17 have to find a mutually agreeable financial advisor."  
18 That doesn't, to me, suggest some cooperation. Quite  
19 the contrary, it strongly suggests -- I think the only  
20 thing you can really take from it is that JANA didn't  
21 know what was going on with Bank of America Merrill  
22 Lynch. And in any event, all that happened was  
23 whatever the allegations are about Bank of America  
24 Merrill Lynch, they didn't advise URS.

1 THE COURT: Right.

2 MR. MORITZ: So I think it's really  
3 academic.

4 THE COURT: Okay. Thank you.

5 MR. MORITZ: I think the other  
6 disclosure claim that's left is JANA's motives and  
7 incentives. And plaintiff -- and to his credit, I  
8 think he acknowledges very candidly -- cited no  
9 Delaware case law for the concept that there is such a  
10 duty of disclosure on the part of URS's board to  
11 disclose information that it doesn't have in its  
12 possession, to go out and try to get it from JANA.

13 And so I think that address it, with  
14 the exception of Chief Justice Strine's article. And  
15 we do disagree with the plaintiffs' characterization  
16 there of that section of the article that they cited.  
17 It was clearly discussing Section 13(d) in The  
18 Williams Act. It wasn't discussing Delaware law. I  
19 think Chief Justice Strine, you know, is as competent  
20 as anyone in the world to talk about Delaware law if  
21 he thought it applied. But he was focusing on  
22 proposals for 13(d). So I think that that covers that  
23 disclosure.

24 And I wanted to see if we had that --

1 MR. SEITZ: Here.

2 MR. MORITZ: Okay. I'm looking at  
3 page 64 of the proxy. And this is to address your  
4 earlier question --

5 THE COURT: Right.

6 MR. MORITZ: -- about --

7 THE COURT: The preliminary analysis.  
8 Let me just -- okay. Where on 64?

9 MR. MORITZ: Right. In the second  
10 full paragraph, the second sentence, it says,  
11 "Representatives of Citigroup reviewed with the Value  
12 Creation Committee their preliminary analysis of  
13 strategic alternatives available to URS, including:  
14 (1) a spin-off/sale of one or more of URS's divisions  
15 ...." Then it continues.

16 THE COURT: Okay. I see it. Thank  
17 you.

18 MR. MORITZ: And then there's also, on  
19 page 65 of the proxy, the fourth full paragraph, it  
20 says "At the request of the Value Creation Committee,  
21 on April 28, 2014, Citigroup discussed with the Value  
22 Creation Committee, among other things, a preliminary  
23 financial analysis of a peer benchmarking of URS's  
24 operating divisions (based on historical and projected

1 results)."

2 THE COURT: Okay. Thank you.

3 MR. MORITZ: In sum, there's not a  
4 colorable Revlon claim. There's not a competing  
5 bidder here. The three disclosure claims are not  
6 supported by Delaware case law. They're not supported  
7 by the facts alleged in the complaint or that are in  
8 the proxy and other documents incorporated in the  
9 complaint, and we submit that the motion to expedite  
10 should be denied.

11 THE COURT: Thank you. Is anybody  
12 speaking for the alleged aiders and abettors -- I'm  
13 not sure I can recite them all -- or not?

14 MR. DiCAMILLO: I have nothing to add,  
15 Your Honor.

16 MR. PORTNOY: Nothing to add for Bank  
17 of America Merrill Lynch .

18 MR. TEKLITS: I have nothing to add,  
19 Your Honor.

20 THE COURT: Okay. Mr. Springer.

21 MR. SPRINGER: Just a few quick  
22 points, Your Honor, to sum up. I think you hit the  
23 nail on the head with respect to the preliminary  
24 analysis. The registration says one was done, but

1 where is it? It's not disclosed. With respect to  
2 the, quote, unquote, "lack of coordination" between  
3 AECOM and Bank of America, if that's the case, Your  
4 Honor, it just shows that JANA orchestrated this whole  
5 deal. And I'll come back again very quickly to the  
6 point that if JANA is such a substantial minority  
7 interest shareholder, then how do you explain all  
8 the -- everything that they gave to them?

9           In terms of Chief Justice Strine's  
10 article, Your Honor, the quote that we cite, the  
11 overall premise of the article is not advocating for  
12 change on the securities laws. I take it that Your  
13 Honor will understand that and understand what the  
14 main point of Chief Justice Strine's article was.

15           And in terms of what the board knew, I  
16 know you had asked me some questions on that in my  
17 initial argument, Your Honor. The board can't close  
18 its eyes and just allow JANA, with the threat of a  
19 proxy fight, to come in and orchestrate a deal and  
20 just abandon its Revlon duties. And that's -- you  
21 know, at this stage of a motion to expedite, Your  
22 Honor, we believe that we've pled enough to support  
23 that theory, Your Honor.

24           And I believe that's all I have right

1 now, Your Honor.

2 THE COURT: All right. Thank you.  
3 Counsel, I'm going to take about ten minutes and I  
4 think I'll be able to give you a ruling, but I need a  
5 few minutes to organize a few thoughts.

6 (Recess taken, 11:58 to 12:11 p.m.)

7 THE COURT: Thank you, Counsel. I  
8 appreciate a little bit of time to collect a few  
9 thoughts.

10 Pending before the Court is a motion  
11 to expedite proceedings. For the reasons I'm going to  
12 explain, I'm going to deny the motion.

13 By way of background, the underlying  
14 transaction involves a proposed merger whereby AECOM  
15 Technology Corporation will acquire all the shares of  
16 URS Corporation in exchange for a combination of cash  
17 and shares of AECOM stock.

18 On February 27, 2014, JANA Partners  
19 filed a Schedule 13D disclosing a 9.7 percent stake in  
20 URS and announcing its intention to have discussions  
21 with URS's representatives to look at value creation  
22 opportunities. On March 13, 2014 URS and JANA entered  
23 into a cooperation agreement whereby URS expanded its  
24 board from 10 to 14 members and added four JANA

1 designees. The board was later reduced to 12 members  
2 after URS's annual meeting, which was held in late  
3 May, and four of those 12 members remained designees  
4 of JANA.

5           Pursuant to the cooperation agreement,  
6 the URS board created a value creation committee to  
7 engage investment banks to review options for  
8 enhancing the value of URS. That value creation  
9 committee consisted of four members, two of whom were  
10 selected by JANA, and the committee selected Citigroup  
11 as its financial advisor. URS then engaged in a sales  
12 process that resulted in seven bidders entering  
13 confidentiality agreements and obtaining due  
14 diligence. The result of that process was the  
15 proposed merger transaction that we're here about  
16 today, which was announced on July 13.

17           Significantly, as we've had some  
18 discussion today, this is not the first case that was  
19 filed in this Court challenging this transaction.  
20 There were six other cases that were filed challenging  
21 the same transaction. The focus of those six other  
22 cases was on the anti-waiver provision in the merger  
23 agreement that prevented the URS board from waiving  
24 any confidentiality or standstill agreements. And the

1 theory was, in those six cases, that that provision  
2 allegedly would have prevented potential bidders from  
3 making a topping bid and would have deprived the URS  
4 board of information necessary to be fully informed  
5 and exercise their fiduciary duties.

6           On August 5, after the defendants had  
7 made certain representations that mooted that dispute,  
8 I denied the motion for expedition. In doing so, I  
9 noted that with the dispute over the anti-waiver  
10 provision resolved, the rest of the plaintiffs' claim  
11 failed to allege facts stating a colorable Revlon  
12 claim based on the arguments that had been made at  
13 that time. I did leave open the possibility that  
14 there could be another application for a motion for  
15 expedition because, in particular, at that time the  
16 proxy statement had not been issued, and counsel could  
17 review the proxy statement and make whatever  
18 disclosure arguments they thought were appropriate.

19           A couple of days later, on August 7,  
20 plaintiffs' counsel in those other cases wrote to me  
21 and indicated that they had thoroughly reviewed the  
22 proxy statement and that they intended to dismiss the  
23 six actions without prejudice if URS and AECOM adhered  
24 to the commitments that they had made concerning the

1 anti-waiver provision. This morning -- perhaps last  
2 night -- the plaintiffs in those six cases filed a  
3 voluntary notice of dismissal subject to reserving a  
4 right to make a fee application. Which brings us to  
5 today.

6           The standard for obtaining expedition  
7 is that the plaintiff has to articulate a sufficiently  
8 colorable claim and demonstrate a sufficient  
9 possibility of a threatened irreparable injury. And  
10 although that burden is not high, there is a real cost  
11 to imposing on the parties and the Court expedition in  
12 proceedings of this nature. I'm not satisfied that  
13 burden has been met here.

14           The contentions really break down into  
15 two categories: A Revlon claim and three discrete  
16 disclosure claims, and I'm going to address them in  
17 that order. Not much was said today about the Revlon  
18 claim, but I want to address it for completeness. The  
19 gravamen of the Revlon claim is that the board ceded  
20 complete control over the sale process to JANA and  
21 that once in control, JANA prevented the board from  
22 getting maximum value for the company by failing to  
23 consider strategic alternatives such as a spinoff or  
24 sale of one or more business divisions of URS.

1           The fundamental problem with this  
2 claim -- and the reason I don't believe that it is  
3 colorable -- is that the premise makes no sense to me,  
4 given certain indisputable facts. JANA owns less than  
5 10 percent of URS stock and is plainly not a  
6 controlling stockholder. Even if I were to accept as  
7 true that JANA had a motive to sell the company for  
8 less than full value -- and I'm going to get to that  
9 in a minute -- its designees only constituted  
10 one-third of the 12 members of the URS board who  
11 approved the merger with AECOM at a premium price.  
12 Plaintiff does not challenge the independence of any  
13 of the other eight members of the board, only one of  
14 whom held a management position. Nor does plaintiff  
15 challenge the independence of URS's financial  
16 advisors, Citigroup and DBO Partners. Thus, even  
17 accepting plaintiff's allegations about JANA's  
18 motivations as true for the sake of argument, it's  
19 undisputed that the decision to enter a transaction  
20 with a third party was made by a board with a  
21 concededly independent majority of directors, using  
22 independent financial advisors.

23           The merger agreement, furthermore,  
24 contains relatively routine deal protections, putting

1 aside the anti-waiver provision, which I've already  
2 discussed and which has now been rendered moot.  
3 During the prior expedition hearing plaintiffs'  
4 counsel conceded as much with respect to the matching  
5 rights and the breakout fee provisions in the merger  
6 agreement. The plaintiff here doesn't challenge those  
7 provisions either, and I think that's for good reason.

8           The only challenge to a deal  
9 protection that I gleaned from the papers submitted in  
10 support of the expedition motion here, but not  
11 mentioned today, concerned the definition of a  
12 superior proposal which requires a proposal for 50  
13 percent of URS's assets or stock. In their papers,  
14 plaintiff did not identify any legal authority calling  
15 into question a 50 percent trigger or suggesting that  
16 this provision is something exceptional or unusual.  
17 On its face the provision seems to have some  
18 contextual sensibility, since the proxy statement  
19 discloses that the value creation committee considered  
20 and determined that a spinoff and a sale of one or  
21 more of URS's divisions would not result in a superior  
22 alternative to a sale of the company.

23           Two other points I think bear mention  
24 on the Revlon claim that was asserted. First, I do

1 find baffling plaintiff's contention that JANA was  
2 somehow motivated to sell the company for less than  
3 full value. Common sense tells me -- and this  
4 assumption is supported by various authorities that  
5 were cited in defendants' papers -- that sophisticated  
6 investors like JANA don't leave money on the table.  
7 Plaintiff has not identified any specific facts to my  
8 satisfaction about JANA -- as opposed to generalized  
9 assumptions about hedge funds -- that would make me  
10 believe that JANA would not rationally seek the  
11 highest value it could for its 9.7 percent stake in  
12 the company and, in turn, for the whole company.

13           Second, even though the deal  
14 protections -- again putting aside the anti-waiver  
15 provision that's been mooted -- do not appear to be  
16 remarkable, no bidder has emerged for the company  
17 since the AECOM transaction was announced on July 13,  
18 which was approximately six weeks ago. So for all  
19 those reasons, I don't find the Revlon claim to be  
20 colorable.

21           I'm going to turn now to the  
22 disclosure claims. Everybody knows the materiality  
23 standard, so I won't dwell on that. The first  
24 disclosure claim is the argument that the URS board

1 failed to fully disclose all material information  
2 about JANA's motives or incentives in the URS sales  
3 process. Now, as a 13D filer, whatever obligation  
4 JANA has to disclose information in that regard is  
5 governed by federal law, but the plaintiff has cited  
6 no authority as a matter of Delaware law in support of  
7 its contention that URS was required to make  
8 disclosures of the nature it seeks here. Nor does  
9 plaintiff contend that the URS board was even aware of  
10 what these alleged motives or incentives were. As  
11 this Court stated in the Fredericks of Hollywood  
12 decision, the fiduciary duty of disclosure requires  
13 that solicitation materials disclose all information  
14 in the directors' possession that is material to the  
15 transaction at issue. So I don't view the first  
16 disclosure claim to be colorable.

17           In the second disclosure claim,  
18 plaintiff argues that the proxy fails to include  
19 information regarding JANA's past relationship with  
20 Bank of America Merrill Lynch, which advised AECOM in  
21 connection with the transaction. Again, it's not  
22 alleged that URS or its board had knowledge of this  
23 particular relationship. And for that reason alone,  
24 if it doesn't have knowledge of it, it doesn't have an

1 obligation to disclose something of which it is not  
2 aware.

3           Importantly, this claim does not  
4 involve alleged conflicts concerning any of the  
5 financial advisors who actually did advise the URS  
6 board or the valuation committee, which would be DBO  
7 and Citigroup. Thus, I fail to see how a past  
8 relationship between JANA and AECOM's financial  
9 advisor would be material to URS's stockholders in any  
10 event, particularly when, as I've indicated before, I  
11 think the fair assumption is that JANA was motivated  
12 to maximize the value of its own stake in URS and, by  
13 rational logic, for the company as a whole.

14           Finally, the plaintiff argues that the  
15 URS stockholders are entitled to know whether URS's  
16 advisors performed a sum-of-the-parts analysis. Well,  
17 we've had a representation on the record today that no  
18 such analysis was indeed performed, in terms of any  
19 final work. There are disclosures that refer to some  
20 preliminary levels of analyses that are, in fact,  
21 disclosed in the proxy statement.

22           The standard under Delaware law is  
23 that there is to be a fair summary of a banker's work.  
24 There is a 21-page, by my calculation, summary of the

1 financial analyses that both of these bankers  
2 performed. I do not believe that the obligation to  
3 give a fair summary of their work extends to providing  
4 detailed disclosures concerning every preliminary  
5 analysis that's done along the way, and certainly no  
6 authority has been provided to me to suggest that  
7 that's the extent of disclosure requirements  
8 associated with the financial advisor to a board or to  
9 a company. Therefore, I do not find this claim to be  
10 colorable, as well.

11 Finally, obviously, the aiding and  
12 abetting claims are not colorable in the sense that  
13 the underlying predicate of a breach of fiduciary duty  
14 has not been established with sufficient colorability.

15 For all these reasons, the motion to  
16 expedite is denied.

17 Unless counsel has any questions,  
18 we're going to stand adjourned. Does anyone have any  
19 questions?

20 MR. MORITZ: No, Your Honor.

21 MR. SPRINGER: No, Your Honor.

22 THE COURT: Thank you.

23 (Court adjourned at 12:23 p.m.)

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CERTIFICATE

I, JULIANNE LABADIA, Official Court Reporter for the Court of Chancery of the State of Delaware, Registered Diplomate Reporter, Certified Realtime Reporter, and Delaware Notary Public, do hereby certify that the foregoing pages numbered 3 through 57 contain a true and correct transcription of the proceedings as stenographically reported by me at the hearing in the above cause before the Chancellor of the State of Delaware, on the date therein indicated, except for the rulings at pages 48 through 56, which were revised by the Chancellor.

IN WITNESS WHEREOF I have hereunto set my hand at Wilmington, this 29th day of August, 2014.

/s/ Julianne LaBadia  
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Julianne LaBadia  
Official Court Reporter  
Registered Diplomate Reporter  
Certified Realtime Reporter  
Delaware Notary Public